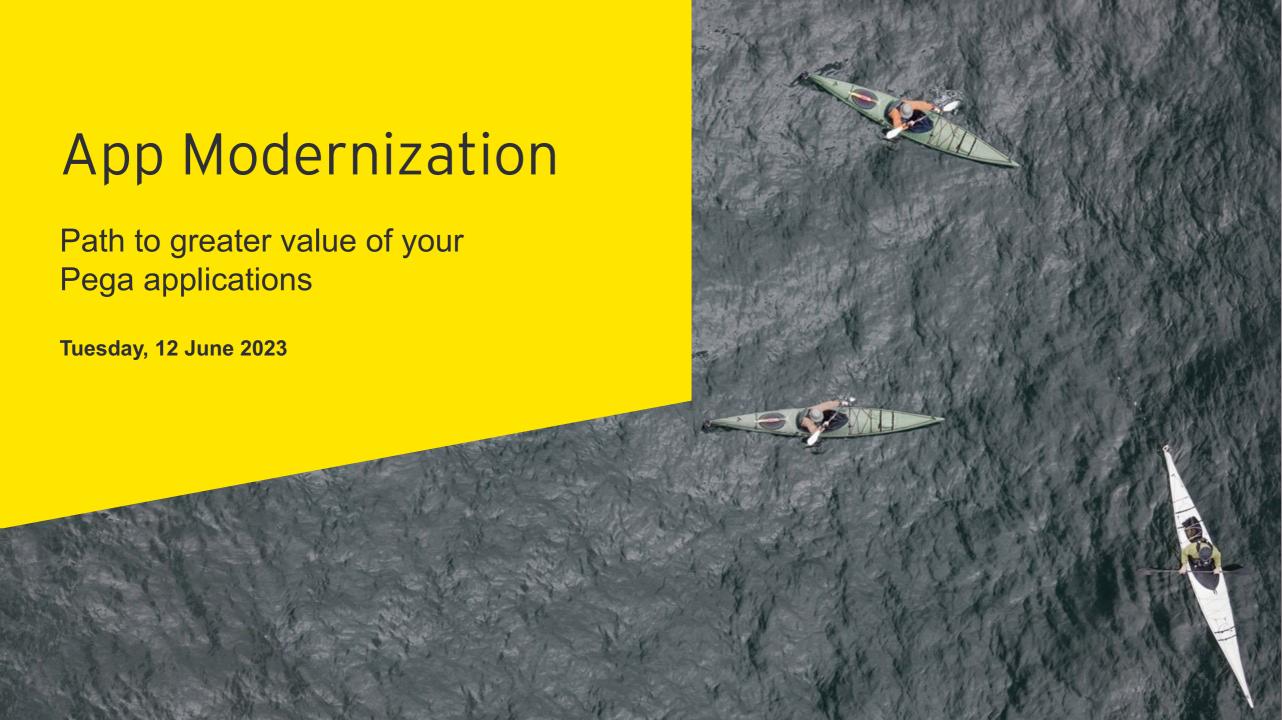






The better the question. The better the answer. The better the world works.



Disclaimer

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Your Speakers today



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Why are you interested in app modernization?





Our Perspective

Industry trends

- 1. LCNC platforms are top of mind for improving experiences and automation of processes
- 2. LCNC platforms do not displace developers or development capabilities but should help to increase agility
- 3. However, many organizations are frustrated by application and technology sprawl, lack of governance and under-optimized investments
- 4. Unfortunately, taking a tech-led vs. process-first approach is a common misstep

Platform capabilities and considerations





Application Portfolio Challenges

Poor business alignment around the expectations of LCNC application development with the critical people, process and governance changes needed to make it a reality



Legacy people and skills that require changes, some significant, to the skills, roles and responsibilities of both business and technology team members

Lack of governance and architecture practices that are critical

to avoid poorly built solutions and challenges with integration,
sustainability, application sprawl, etc

Short-sighted strategy that focuses on tactical activities and one-off decisions without a broader strategy to maximize investment and value

Technology sprawl with applications spun up quickly without a larger

→ architectural or value perspective or a proactive definition of when/where

to best leverage a platform



By 2025, technical debt will continue to compound on top of existing technical debt consuming more than 40% of the current IT budget.

Gartner Research, Application Modernization Should Be Business-Centric, Continuous and MultiPlatform



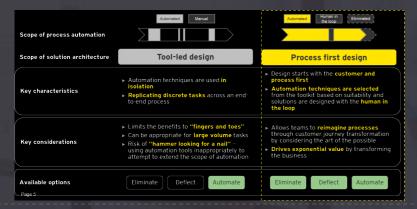
LCNC

adoption

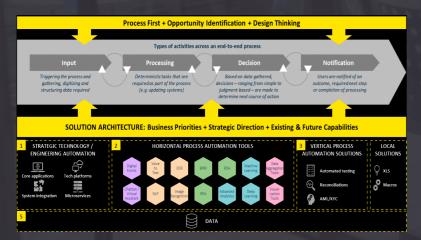
challenges

Guiding Principles (LCNC App Modernization)

Take a process-first approach – reimagine ways of working instead of applying technology to old processes/tasks



Establish a holistic solution architecture layer to select the right solution option for each business problem and situation



Broaden the value drivers considered for LCNC application and automation business cases



Define an appropriate enterprise-wide operating model for efforts to achieve sustainability and resiliency





3

Guiding Principles (Pega Specific)

- Are there processes or applications that are no longer relevant?
- How efficient is your reuse strategy for common components?
- Are handling similar processes in multiple apps perhaps by different parts of the organization?
- Have you leveraged new advancements and capabilities in your apps?
- Would applications on other technologies be better served on Pega?
- Are there Pega applications that would be better served on a different platform?

Most applications would benefit from more than simply a "lift-and-shift" compatibility upgrade.



Expected Benefits

Application portfolio rationalization is a critical lever to:

- Reduce application landscape complexity across the enterprise
- 2) Address gaps in business and technical capabilities
- 3) Optimize application portfolio costs
- 4) Improve business decisions when prioritizing use cases and solutions for future needs
- 5) Increase agility, ability to innovate and alignment with latest advancements

10%-25%

EY experience shows savings in maintenance spend resulting from reduced complexity and tech risk from application rationalization and portfolio optimization



Common Roadblocks

Six common roadblocks in the application modernization and cloud migration journey

Non-comprehensive or understated view of current infrastructure

4

Inability to properly define and adopt tracking and performance metrics

2 Limited understanding of network bandwidth and latency constraints

5

Limited allocation of time for migration efforts

Lack of clear visibility into application performance throughout migration



Continued siloed operations of application, network and security teams



What are the biggest obstacles you face for modernizing your Pega apps?

- A. Justifying the cost
- B. People skills, bandwidth, alignment
- C. Other higher priority projects
- Lack of a clear platform strategy
- E. Other





Established criteria for application profiles in alignment with client's risk profiling methodology

Business case
Prioritized opportunities
Implementation roadmap
Target-state app. taxonomy
Governance framework

Asset identification

Application profiling

Application disposition

Migration strategy

Current-state application portfolio
Validated and cleansed dataset for core
applications

Business and capability application heat map

Technical and business fit assessment



Technical analysis

Additional Considerations



identification

profiling







Change management

- How do you bring the business and IT folks together to make the change on the roadmap?
- How do you integrate with the PPM for the fiscal years?
- How do you onboard people in the bimodal aspect?
- How do you make the changes and deliver business value?



Organization change

- Who will own the new consolidated application?
- Will that be a service under a new organization?
- How will the demand and throughput be managed for business changes on the single service?



Design council

This is the mechanics to pull the architects together to get consensus on whether to consolidate, retire or maintain



How would you describe your Pega application strategy?

- A. We don't have one
- B. We are aggressively modernizing our applications
- C. We are regularly adding new apps to the Pega platform
- D. We have not started this journey
- E. Other

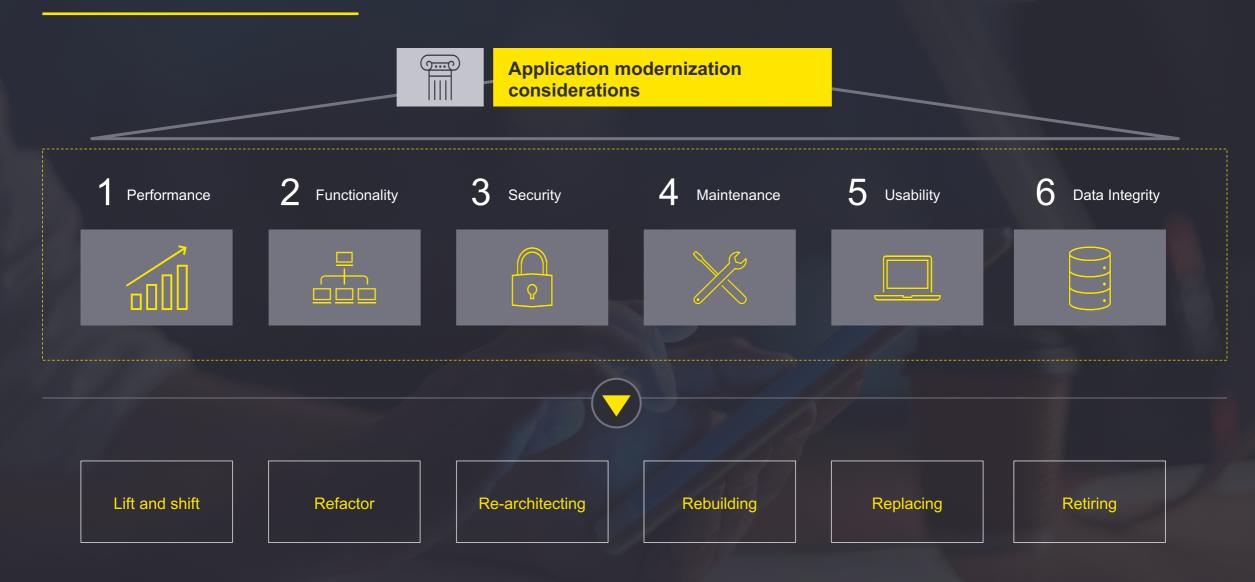




QATScan is an assessment tool that evaluates
Pega application health and provides insights
on the quality of design pattern along with the
recommendation on leveraging the best
available Pega features

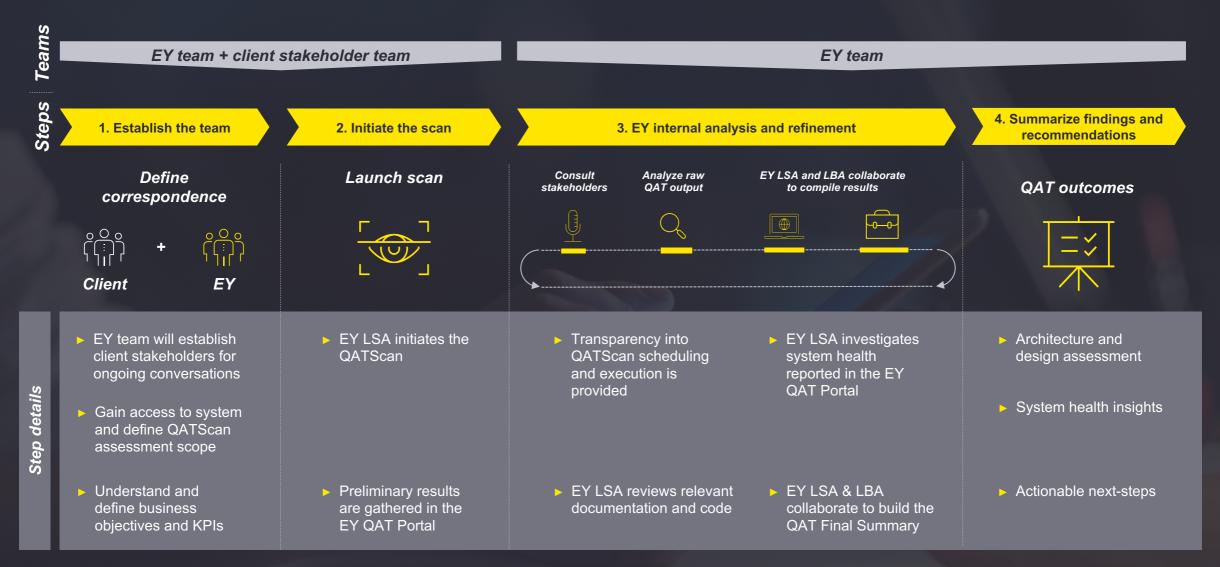


Key Areas to Consider for Pega Application Modernization that Influence the Final Recommendation





The EY Team Will Collaborate With You Across Each Step of the Three-week QATScan Assessment





Three Key Outcomes of the EY Pega QATScan

Goal

1

Architecture and design assessment



Goal

System health transparency



Goal

3

Insights for next-steps



Benefits for you and your company ...



Understand your application health ...



Move forward with confidence ...

Uncover the impact of current risks on ROI and system efficiency

Utilize the tool to uncover problem areas and quality for the six pillars

By examining your program at a granular level, we will uncover how close your processes and system specs are to leading class. We will address:

- Is your application healthy?
- What areas do you need to address immediately?

Use our final assessment to help guide you forward with next steps. Consult our teams to:

- Prioritize problem areas based on assessment
- Provide insights backed by data and our Pega expertise
- Recommend next steps to leverage the latest available features





The QATScan report seeks to use our Pega skills and experience in addition to domain knowledge to identify common risks within implementations using Pega. We will show the thorough review of the findings, impact of the findings and recommendations on addressing the areas of concern. We will further share our insights on the next steps to take advantage of the latest and greatest Pega features to enhance the Pega user experience



QATScan Assessment Summary Cover Page (Example With Test Data)







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